



# Sullivan West CSD 2016-2017 Budget Development Workshop Revenue Projections/Fund Balance

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APRIL 14, 2016– 6:30 PM  
SW HIGH SCHOOL LIBRARY

# Our Obligations to our Community

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Our Strategic Plan commits us to  
providing...

...a world-class and globally-competitive  
education...

...responsible tax levels and fiscal  
stability...



# Assumptions & Parameters

## Program Assumptions

Uses our Strategic Plan to guide all difficult decision-making.

Efforts will be made to preserve valuable programs and course offerings in the face of fiscal challenges.

Efforts will be made to preserve our small class section enrollments, particularly in the primary grades.

We need to successfully implement APPR, and the Common Core Learning Standards and assessments.

We need to continue to accommodate SED's mandates requiring greater dependence on achievement data to drive program and human resource decisions.

## Facility Assumptions & Parameters

We will continue to use the BOE Facilities Needs Committee to guide facilities planning.

We will preserve the community's facilities and infra-structure investments.

We will continue to seek and implement cost-effective environmentally-sensitive (green) initiatives.

We will conscientiously address all safety and security needs.

## Financial Assumptions & Parameters

Anticipate and prepare for continued fiscal challenges for the next several years.

Efficiencies will be sought in all areas, including shared services, BOCES cosers, and distance learning opportunities.

Assume state aid at last year's level.

Continue to seek efficiencies and cost reductions while minimizing the impact on the quality of our programs and services. In addition to complying with the tax freeze efficiency mandate required by NYS for the next three years.

Anticipate a TRS charge of almost 12% and an ERS charge of 15.5% and at least a 10% increase in health insurance costs over this year.

Review reserves and their usage to support our program and budget.

# Sullivan West's History

School Year	State Aid	Tax Levy	% Budget Increase	Budget
2012-2013	\$13.2 M (39%)	1.67% - \$275,500	2.66%	\$33.43 M
2013-2014	\$13.6 M (39%)	1.99% - \$344,783	3.1%	\$34.47 M
2014-2015	\$13.7 M (39%)	1.28% - \$219,119	1.36%	\$34.93 M
2015-2016	\$14.3 M (41%)	.90% - \$156,395	3.42%	\$36.14 M
2016-2017	\$15.4 M (42%)	-2.76% - (\$480,790)	.59%	\$36.35 M

# Historic Revenue

Year	State Aid	% of Budget	Local Tax Levy	% of Budget
2012-13	\$13,198,298	39%	\$16,823,276	50%
2013-14	\$13,323,648	39%	\$17,158,059	50%
2014-15	\$13,731,616	39%	\$17,377,178	50%
2015-16	\$14,293,735	40%	\$17,389,077	48%
2016-17	\$15,391,568	42%	\$16,908,287	47%

# Recent trends in school district expenditures

	ERS	TRS	Social Security	Health Benefits	Total	Budget	% of Budget
2012-13	\$436,056	\$1,190,000	\$930,000	\$4,443,000	\$6,999,056	\$33.43 M	21%
2013-14	\$499,000	\$1,873,485	\$945,000	\$4,763,392	\$8,080,877	\$34.47 M	23%
2014-15	\$526,179	\$1,954,712	\$965,738	\$5,002,000	\$8,448,629	\$34.93 M	24%
2015-16	\$481,632	\$1,592,170	\$1,000,455	\$5,591,234	\$8,665,491	\$36.14 M	24%
2016-17	\$465,250	\$1,448,908	\$1,043,079	\$5,819,000	\$8,776,237	\$36.35 M	24%

# Proposed Instructional Program Initiatives & Cost Savings for the 2016-2017 School Year

PROPOSED INITIATIVES FOR 2016-2017	FTE	COST EXCLUDING BENEFITS
School Counselor (elementary)	1.0	\$54,318
Teaching Position	.4	\$33,037
Teaching Position	1.0	\$51,150
Teaching Position	1.0	\$51,150
Teacher Assistant	1.0	\$20,764
Teacher Aide	1.0	\$17,188
P/T Teacher Aide		\$6,876
<b>INITIATIVES TOTAL</b>		<b>\$234,483</b>

PROPOSED SAVINGS FOR 2016-2017	FTE	COST SAVINGS
Teaching Positions - Retirements	5.0	\$270,460
Assistant Principal – Retirement	1.0	\$22,660
Teacher Aide	1.0	\$11,361
Creation of In-House Special Education Programs		\$117,882
<b>SAVINGS TOTAL</b>		<b>\$422,363</b>

# Review Tax Levels

	Tax Levy % Change	Tax Levy	Total Budget
2012-13	+1.67%	\$16,823,276	\$33.43 M
2013-14	+1.99%	\$17,158,059	\$34.47 M
2014-15	+1.28%	\$17,377,178	\$34.93 M
2015-16	+.001%	\$17,389,077	\$36.14 M
2016-17	-2.76%	\$16,908,287	\$36.35 M

# Budget Summary

	State Aid	Tax Levy	Tax Levy %	Local	Fund Balance	Total Budget
2012-2013	\$13,198,298	\$16,823,276	50%	\$945,822	\$2,467,553	<b>\$33,434,949</b>
2013-2014	\$13,323,648	\$17, 158,059	50%	\$1,517,437	\$2,471,451	<b>\$34,470,595</b>
2014-2015	\$13,731,616	\$17,377,178	50%	\$1,530,941	\$2,300,000	<b>\$34,939,735</b>
2015-2016	\$14,443,735	\$17,389,077	48%	\$1,895,530	\$2,407,885	<b>\$36,136,227</b>
2016-2017	\$15,391,568	\$16,908,287	47%	\$1,642,728	\$2,407,885	<b>\$36,350,468</b>

# Our 3-Part Budget Summary

	2015-2016 Adopted Budget	2016-2017 Proposed Budget	% of 2016-2017 Budget	% Change
ADMINISTRATIVE	\$3,984,168	\$3,540,878	10%	-11.1%
PROGRAM	\$25,044,432	\$25,600,379	70%	2.2%
CAPITAL	\$7,107,627	\$7,209,211	20%	1.4%
TOTAL	\$36,136,227	\$36,350,468	100%	.59%